

### Aviat Networks(NASDAQ: AVNW) 16th Annual Needham

Virtual Technology & Media Conference May 2021

### **Forward-Looking Statements**

The information contained in this presentation includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 21E of the Securities Exchange Act and Section 27A of the Securities Act, including expectations regarding our results for the fiscal 2021 third quarter and nine-month periods. All statements, trend analyses and other information contained herein about the markets for the services and products of Aviat Networks, Inc. and trends in revenue, as well as other statements identified by the use of forward-looking terminology, including "anticipate," "believe," "plan," "estimate," "expect," "goal," "will," "see," "continue," "delivering," "view," and "intend," or the negative of these terms or other similar expressions, constitute forward-looking statements. These forward-looking statements are based on estimates reflecting the current beliefs of the senior management of Aviat Networks, Inc. These forward-looking statements involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements.

For more information regarding the risks and uncertainties for our business, see "Risk Factors" in our most recent Form 10-K filed with the U.S. Securities and Exchange Commission ("SEC"), as well as other reports filed by Aviat Networks, Inc. with the SEC from time to time. Aviat Networks, Inc. undertakes no obligation to update publicly any forward-looking statement for any reason, except as required by law, even as new information becomes available or other events occur in the future.

### Aviat Networks Company Profile

#### **OVERVIEW**

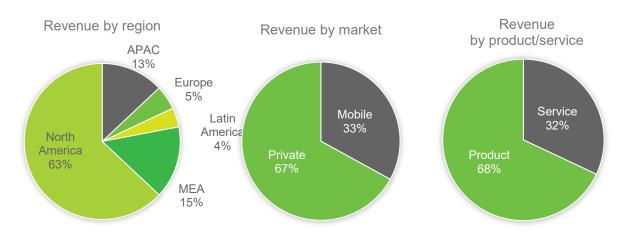
- Aviat Networks is a leading pureplay wireless microwave transport equipment, software and services provider
  - US Headquarters (Austin, TX)
  - Global Customer Base (3000+ customers)
  - Global Manufacturing Capabilities
  - Leading Technology (200+ patents)
  - Strong Position with Global Service Providers and Private Network Operators
- End-to-End Wireless Transport Solutions Portfolio



Radios, Routers, Software, Services

- Points of excellence
  - Lowest Total Cost of Ownership
  - Mission Critical Solutions Leader
  - Unrivaled Microwave Expertise
  - Unique and Compelling Innovations

#### GLOBAL BUSINESS Q3 FY21



#### GLOBAL PRESENCE, SERVICE & SUPPORT



### **Business Financial Summary**

#### **KEY STATISTICS**

| Trading Symbol                 | AVNW                                       |
|--------------------------------|--|
| Shares outstanding             | ~11.2 million                              |
| Stock Price                    | \$32.78*                                   |
| Market Cap                     | ~\$365.9 million*                          |
| Headquarters                   | Austin, Texas                              |
| # of Employees                 | ~660                                       |
| 52 Week High/Low               | \$43.76 / \$4.53**                         |
| Headquarters<br># of Employees | ~\$365.9 million*<br>Austin, Texas<br>~660 |

\*As of 5/4/2021

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\*\* Reflects 2 for 1 Stock split effected April 2021

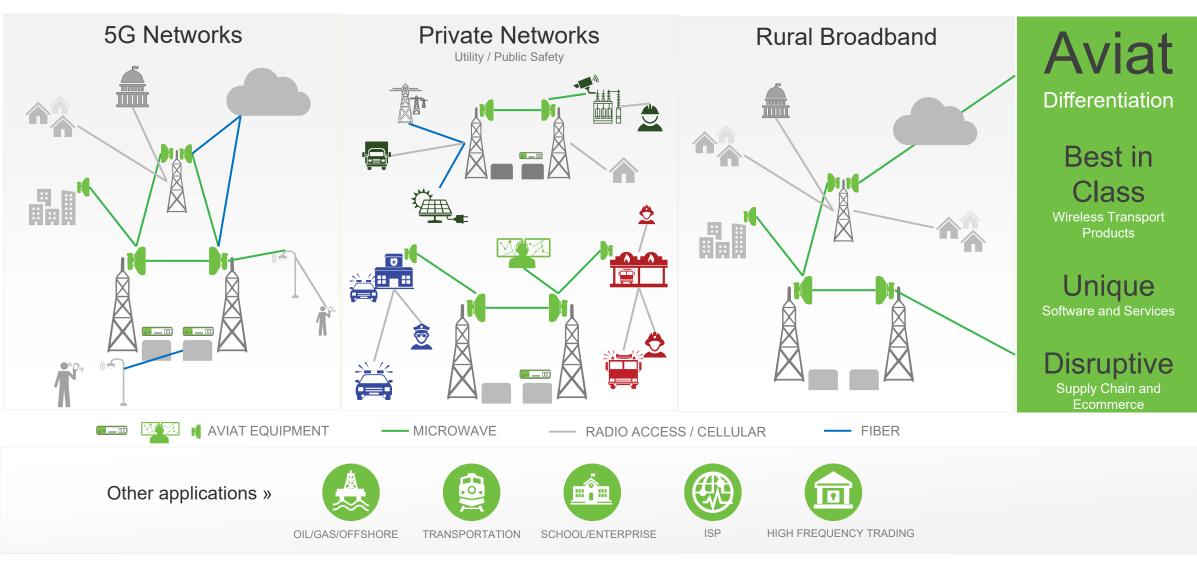
#### **KEY FINANCIAL METRICS LTM**

| REVENUE                    | \$265.9M |
|----------------------------|----------|
| Adjusted EBITDA*           | \$31.3M  |
| Cash                       | \$45.8M  |
| Debt                       | \$0.0M   |
| <b>Operating Cash Flow</b> | \$17.1M  |

\*Adjusted EBITDA is defined as GAAP net income before interest, taxes, depreciation, amortization and non-GAAP items (e.g., share-based compensation, restructuring charges, etc.).

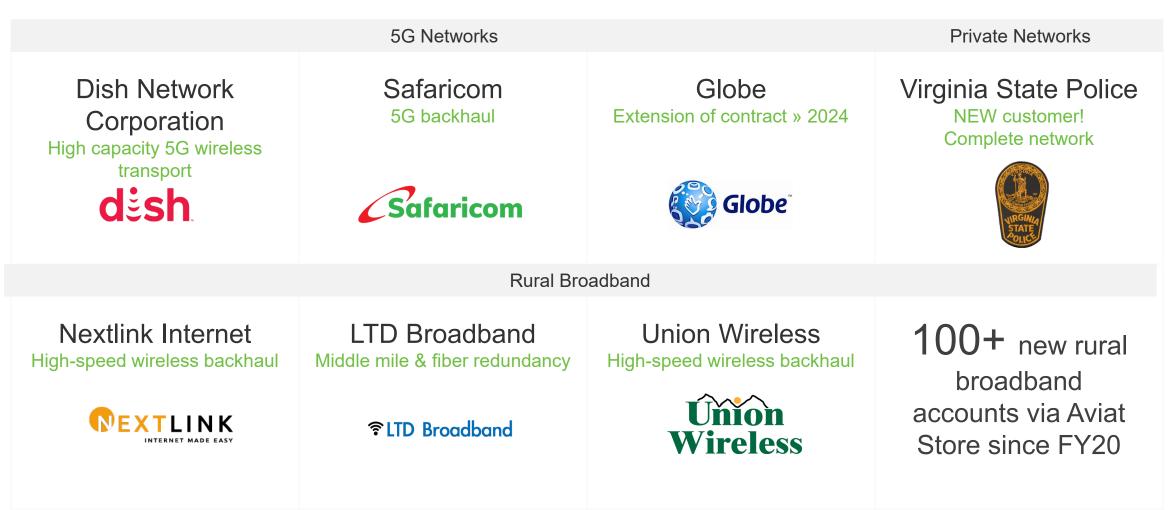
#### **Continued Strong Operational Performance Improves Balance Sheet**

### Aviat – Pureplay Microwave Transport Solutions



Microwave Market is Evolving to Intelligent Networking Solutions

### **Recent Wins**



#### Key Customer Wins Continue to Validate Aviat's Differentiated Wireless Backhaul Solutions

### Aviat's Investment Thesis

| Tremendous  | Market |
|-------------|--------|
| Opportunity |        |

- 5G, Critical Communications, Rural Broadband, Emerging Economies Underpin Demand
- 6% Share in a \$3B Market, Significant Opportunity for Growth

| Well Positioned to Capture |
|----------------------------|
| Growth                     |

- Strong Incumbency to Grow with Installed Base
- Compelling Value Proposition to Capture New Accounts (Tier 2 / ISP) and expand reach with reseller arrangement

| Highly Differentiated |  |
|-----------------------|--|
| Solutions             |  |

- Innovative products and Services for Lower Total Cost of Ownership
- Software & Services to Simplify Microwave Lifecycle
- Expanding E-commerce and Supply Chain Capabilities to Disrupt Goto-Market Models

### Well Positioned in Growing Wireless Transport Market

#### **GROWTH DRIVERS**

- 5G Networks
  - Higher capacity, new services
- Public Safety and Security Related Communications
  - Long term trend drives demand for Aviat's end to end solutions
  - CAGR 13.2%, \$799B in communications by 2027 (Inkwood Research)
- Rural Broadband
  - Strong segment growth today
  - >\$30B US investment will drive further growth
  - Initiatives to connect the unconnected in emerging economies
- Simplifying Complex Transport Business
  - Opportunity for new software and services offerings
  - New business by removing cost from the transport lifecycle

#### **AVIAT SOLUTIONS**

- Best in Class Wireless Transport
  Products
  - Industry's highest capacity, highest power radios
  - First to integrate microwave and IP/MPLS routing
  - Unique multi-band solution for 5G



#### Unique Software and Services

- Industry's only interference monitoring software for microwave
- Full turnkey services including network operations center (NOC)
- Network operations automation with ProVision Plus, Aviat Design
- Disruptive Delivery and Supply Chain Offerings
  - E-commerce go to market model with Aviat Store
  - US and Intl. manufacturing, industry best lead times

#### Aviat is Highly Differentiated in 5G, Public Safety, and Rural Broadband Applications

#### **AVIAT NETWORKS**

### Aviat – A Highly Differentiated Offering Innovations in Products, Software & Services, & Supply Chain

|                     | WIRELESS TRANSPORT<br>PRODUCTS<br>Ex: MULTI-BAND                               | SOFTWARE & SERVICES<br>Ex: FREQUENCY ASSURANCE<br>SOFTWARE (FAS)                                 | SUPPLY CHAIN & DELIVERY<br>Ex: AVIAT STORE   |
|---------------------|--|--|--|
|                     |  |  |  |
| Unique Attribute    | Industry's only single box multi-<br>band solution, integrated design solution | Industry's only expert system for<br>interference monitoring and<br>analysis                     | Disintermediation of complex distribution / channel market                         |
| Demand Driver       | Global 5G rollouts   | WiFi 6e in USA; lax spectrum regulation worldwide  | 5G; rural broadband  |
| Customers / Market  | 5G networks globally; countries with high spectrum costs                       | Mobile operators and private<br>networks in US; customers globally<br>with interference concerns | Mobile operators and private<br>networks; customers that buy from<br>channel today |
| Competitor Offering | 3 boxes, complex design solution   | More network downtime  | Channel / distribution   |
| Customer Benefit    | Lowest OPEX  | More reliability / uptime  | Lower cost, simpler experience   |

#### Innovations Solve Customers' Economic, Reliability and Supply Chain Challenges

#### Aviat Cloud Innovative Cloud-Based Platform to Simplify Microwave for 5G, Public Safety, and Rural Broadband

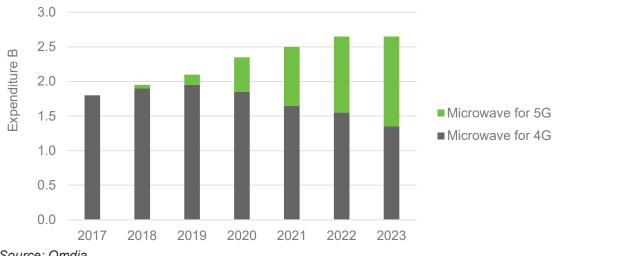
| AVIATCLOUD<br>Secure Hosted Software and Services (www.aviatcloud.com) |                                     |   |   |   |   |  |
|--|-------------------------------------|---|---|---|---|--|
| Ανιατ  | AVIAT                               | AVIAT                                     | AVIAT   | AVIAT   | HOSTED EXPERT SERVICES  |  |
|  | DESIGN                              | STORE                                     | SW LICENSING                                      | CARE  | MANAGE  | FAS  |
| Capability   | Cloud-based path design application | E-commerce                                | Automated software license management             | Cloud-based support,<br>repair/return, docume<br>ntation, training, e-<br>learning, certification | Network monitoring<br>and managed<br>services                         | Interference<br>monitoring and<br>resolution software<br>and service                                   |
| Customer<br>Benefit  | Simple, easy design                 | Simplified purchasing,<br>fast deliveries | Simple operations,<br>pay as you grow<br>software | Portals to Aviat's<br>industry leading<br>service and support                                     | Lower TCO network<br>operations. Self-<br>service management<br>tools | More reliability /<br>uptime without any<br>software to manage.<br>Insights to optimize<br>the network |
| Competitor<br>Offering   | None - use 3rd party<br>tools       | Channel / direct sales                    | Complex tools                                     | Inferior service and support  | None  | None   |

#### Growing Software & Services Business Through Simplification & Lowering Customer TCO

### Aviat - Large and Growing 5G Opportunity

#### 5G is Driving Demand

- 5G wireless transport will have a 5-year CAGR of 41% • and will reach to over \$1.5B worldwide by 2024
  - New cell site builds, means more backhaul • demand
  - Increased backhaul throughput for existing cell • sites (10x capacity requirement vs 4G) means installed base upgrades
  - Mobile 5G today and private network 5G on the ٠ horizon



#### Aviat has a Compelling 5G Solution

- 10+Gbps radios especially all-outdoor, multi-band, and integrated MPLS solutions for 5G
- Highest power radios for lowest TCO
- Software solutions like SDN and automation
- Supply chain for fast deliveries / E-commerce to support • 5G rollouts

#### 5G is fueling Aviat's growth now (proven differentiation)



Aviat Networks Signs Global Frame Agreement with Ooredoo Group

#### Source: Omdia

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#### Aviat has a Differentiated TCO Value Proposition for 5G Networks Worldwide

AVIAT NETWORKS



### Aviat: The Leader in Private Networks Microwave

#### **Growth Drivers**

Increased Demand for Critical Communications (CAGR 13.2%)

Growth in Private LTE and Industrial IoT (\$16B for Private LTE by 2025)

Growing Complexity, Vendor Outsourcing Share of Wallet Opportunity

#### Segments We Address

Gas Water Electric Utilities

National / Regional Government



Public Safety and Security



### Why we win

#### Aviat Leadership

**Mission Critical Product Differentiation** 

- Highest Power Radios
  - IP/MPLS Integration
  - Software Innovations

Strong Global Partners In Security & Defense



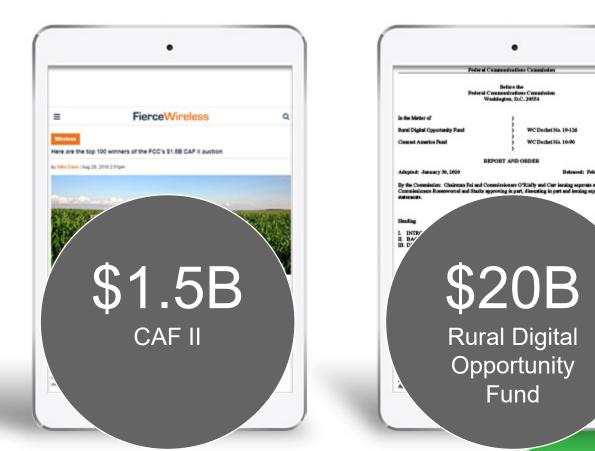
O AIRBUS

Differentiated Services Offering: Design, Install, Support, Managed Services incl. NOC

Sources: Inkwood Research, ABI Research

#### Aviat - A Differentiated TCO Value Proposition for Private Networks

### **Rural Broadband Represents** Significant Growth Opportunity for Aviat





Aviat: Highest Capacity Radios, Unique Ecommerce Solution for Lowest Cost, Faster Deliveries, **Best Customer Experience** 

WC Decket No. 19-134

WC Decket No. 10-9

### Competitive Positioning: Why We Will Win Versus...

| Specialists »         | Aviat Advantage  | <b>Competitor Implication</b>  |  |
|-----------------------|--|--|--|
| Products              | Modular radio platform. Full portfolio of radios and routers. Better RF performance, Multi-Band                | Highly leveraged in chipsets, products designed for cost<br>– difficult to create new product variants quickly, and<br>unable to invest in routing and other products. Higher<br>TCO |  |
| Software and services | Turnkey services portfolio. Software innovations targeted at lowering microwave TCO like AviatCloud, FAS, MPLS | Product only. Makes it difficult to compete in private networks. Lack of investment in software  |  |
| Supply chain          | Aviat has core competence vs specialists.<br>Fast deliveries, disruptive models like Aviat Store               | Lack of modularity limits supply chain flexibility. Unable to create new business models or react to Aviat innovations. Longer lead times  |  |
| Generalists »         | Aviat Advantage  | Competitor Implication   |  |

| Products   | Differentiated radio products. Better RF performance,<br>Multi-Band                              | Microwave not a core competence / focus. Less responsive and agile in bringing radio solutions to market |  |
|--|--|--|--|
| <b>Software and services</b><br>TCO like AviatCloud, FAS |  | Lack a focus on dedicated software solutions for<br>transport networks                                   |  |
| Supply chain   | Aviat has core competence vs generalists.<br>Fast deliveries, disruptive models like Aviat Store | Microwave supply chain not a priority vs RAN. Cannot react to Aviat innovations. Longer lead times       |  |

#### Bottom line: Aviat Provides More Innovation, Lower TCO, Better Value Than our Competitors

## Third Fiscal Quarter 2021

Financial Highlights and Historical Performance

### Third Fiscal Quarter 2021 & LTM Non-GAAP Financial Highlights

Continued to Demonstrate Consistency and Improvements in Performance

Laser Focused on: Increasing Revenue, Capturing Aviat's Differentiation, Driving Out Costs, and Increasing Overall Shareholder Value

| Year-Over-Year Comparison |                   |                   |  |  |
|---------------------------|-------------------|-------------------|--|--|
| (\$'s in millions)        | Q3 FY21<br>Actual | Q3 FY20<br>Actual |  |  |
| Revenue                   | \$66.4            | \$61.4            |  |  |
| Gross Margin %            | 38.7%             | 35.9%             |  |  |
| Operating Expenses        | \$19.7            | \$19.7            |  |  |
| Operating Income          | \$6.0             | \$2.4             |  |  |
| Adjusted EBITDA           | \$7.3             | \$3.5             |  |  |
| Adjusted EBITDA Margin    | 11.0%             | 5.7%              |  |  |
|                           |                   |                   |  |  |

| Fiscal Year Comparison |               |                |  |  |
|------------------------|---------------|----------------|--|--|
| (\$'s in millions)     | LTM<br>Actual | FY20<br>Actual |  |  |
| Revenue                | \$265.9       | \$238.6        |  |  |
| Gross Margin %         | 37.2%         | 35.6%          |  |  |
| Operating Expenses     | \$72.8        | \$75.8         |  |  |
| Operating Income       | \$26.2        | \$9.1          |  |  |
| Adjusted EBITDA        | \$31.3        | \$13.5         |  |  |
| Adjusted EBITDA Margin | 11.8%         | 5.7%           |  |  |

- Total Q3 Fiscal 2021 Revenue of \$66.4 Million, Up 8% Year-Over-Year.
- Q3 Fiscal 2021 Adjusted EBITDA of \$7.3 Million, Up \$3.8M Year-Over-Year.
- Q3 Fiscal 2021 Adjusted EBITDA Margin of 11.0%
- Recognized Continued Benefits from Cost Savings and Restructuring Initiatives while Reinvesting in Growth Related Activities

### Balance Sheet Highlights

\$45.8 Million Net Cash, +\$2.8 Million from prior sequential quarter

No loan outstanding at quarter end

Increased inventory to mitigate supply chain constraints

| (\$'s in millions,<br>except for DSO,<br>DPO and Turns) | Q3 FY21<br>Actual | Q2 FY21<br>Actual | Q1 FY21<br>Actual | Q4 FY20<br>Actual |
|---|-------------------|-------------------|-------------------|-------------------|
| Cash and Cash<br>Equivalents                            | \$45.8            | \$43.0            | \$36.2            | \$41.6            |
| Third-Party Debt  | \$0.0             | \$0.0             | \$0.0             | \$9.0             |
| Net Cash  | \$45.8            | \$43.0            | \$36.2            | \$32.6            |
| Accounts<br>Receivable                                  | \$47.6            | \$49.5            | \$45.0            | \$44.7            |
| DSO's   | 65                | 64                | 62                | 65                |
| DSO's with<br>Unbilled                                  | 117               | 105               | 105               | 106               |
| Accounts Payable  | \$37.2            | \$37.6            | \$31.7            | \$32.0            |
| DPO's   | 83                | 79                | 69                | 71                |
| Inventory   | \$23.1            | \$18.8            | \$15.7            | \$15.2            |
| Turns   | 7.0               | 9.3               | 10.7              | 10.7              |

#### **AVIAT NETWORKS**

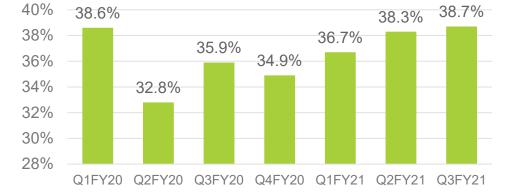
### **Historical Performance**

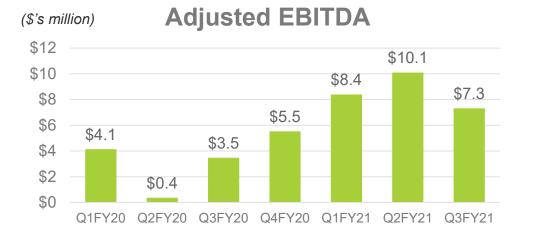


(\$'s million) Non-GAAP Operating Expenses











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